We guide business people to insights that change the world

We provide a foundation of intelligence that supports the needs of business and business people. We analyze, organize, and create global information so you can make the right decisions at the right time unleashing your creative and innovative potential.
Index

01  Highlights for Consolidated Results
02  Highlights for SPEEDA
03  Highlights for Other B2B Businesses
04  Highlights for NewsPicks
05  Appendix
Highlights of:

Consolidated results

* All financials presented in this section are consolidated cumulative totals for each fiscal year.
# Business segments

<table>
<thead>
<tr>
<th>SPEEDA</th>
<th>Other B2B Services</th>
<th>NewsPicks</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SPEEDA</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Business Intelligence Platform</td>
<td>Provides the information necessary for business strategy development and market analysis, including global and local company/market data, industry reports, M&amp;A information, patent-related trends, and more.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>MIMIR</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expert Network</td>
<td>Provides “SPEEDA Expert Research”, a service that offers access to the opinions of industry experts in cutting-edge fields.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>FORCAS</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B2B Marketing Platform</td>
<td>Offers support for implementing ABM practices to help identify high probability prospects via data analysis.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>INITIAL</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Startup Information Platform</td>
<td>Provides business descriptions, funding round information, and original articles on startups.</td>
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<td></td>
</tr>
<tr>
<td><strong>AlphaDrive</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Consulting Business</td>
<td>Provides NewsPicks tailored to corporate clients, offering support in the areas of organisational revitalization and new business development, in addition to SaaS to support new business development.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>UB VENTURES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Venture Capital Business</td>
<td>Seed and early-stage investment business specializing in SaaS and media-related startups.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**FORCAS**

Sales Research Platform
Service looking to improve the productivity of sales teams via a selling process based around solutions for customers problems.

**NEWS PICKS**

Business News Media
Provides news articles from over 100 media in Japan and overseas, as well as its own original articles and video content, alongside comments from industry professionals and experts.

**SPEEDA EDGE**

US-Focused Emerging Industry Analysis Platform
Provides information on startups, funding, investors, and news mapped to specific sectors to cater to clients’ analytical research needs.
<table>
<thead>
<tr>
<th>Highlights</th>
<th>PERFORMANCE OVERVIEW</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SPEEDA</strong></td>
<td>Net sales and MRR growth rates both increased</td>
</tr>
<tr>
<td><strong>Other B2B Businesses</strong></td>
<td>Net sales and EBITDA recorded steady growth</td>
</tr>
<tr>
<td><strong>NewsPicks</strong></td>
<td>Favourable performance of the Advertising business drove significant growth in net sales and EBITDA</td>
</tr>
</tbody>
</table>
Both net sales and profit grew favourably vis-à-vis forecasts.

High-priority investments are scheduled to start in full from Q2 onwards, and as such, profit is expected to land within the forecast figures for the full year.

- **Q1 Results**
  - **Net Sales**: 3,965 MM (Progress rate: 25%)
  - **EBITDA**: 837 MM (Progress rate: 47%)
  - **Operating Profit**: 739 MM (Progress rate: 54%)

- **Full-Year Forecast**
  - **Net Sales**: 15,600 MM
  - **EBITDA**: 1,800 MM
  - **Operating Profit**: 1,380 MM

*“Full-Year Forecast” refers to the figures announced on 10 February 2021.*

EBITDA = Operating Profit + Depreciation and Amortisation (including Goodwill Amortisation)

All monetary amounts are truncated values. Progress rates and growth rates are rounded to the nearest whole. (Same applies for all slides that follow)
Consolidated MRR on a stable uptrend at +24% YoY.

- Note that calculations were changed from showing gross MRR to net MRR. For details, refer to page 31 in the Appendix.
- MRR (Monthly Recurring Revenue): revenue recurring on a monthly basis that excludes any one-off payments by customers such as initial cost.
- ARR (Annual Recurring Revenue): fixed annual earnings calculated as MRR multiplied by 12 months.
- As Quartz has been excluded from the consolidated results since November 2020, its MRR is also excluded.

MRR: 883MM
ARR: 10,607MM

```
2009/12
NEWS PICKS
FORCAS
INITIAL
SPEEDA
2021/03

254MM (+38% YoY)
107MM (+33% YoY)
37MM (+38% YoY)
485MM (+15% YoY)
```

![Graph showing the growth of MRR and ARR over time, with key data points highlighted.](image-url)
Consolidated net sales (excl. Quartz) saw solid growth at +38% YoY.

- Consolidated net sales (excl. Quartz) are calculated as Consolidated Net Sales minus Quartz’s Net Sales.
- Net sales for each business exclude any internal transactions between segments.
- Financials for MIMIR, acquired earlier in 2020, are included as part of SPEEDA since May 2020.
- Financials for Quartz have been excluded from the scope of consolidation since November 2020.

<table>
<thead>
<tr>
<th></th>
<th>Q1 2019</th>
<th>Q1 2020</th>
<th>Q1 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consolidated Net Sales</td>
<td>2,847</td>
<td>3,171</td>
<td>3,965</td>
</tr>
<tr>
<td>Net Sales for Quartz</td>
<td>629</td>
<td>289</td>
<td>1,938</td>
</tr>
<tr>
<td>Net Sales for NewsPicks</td>
<td>2,217</td>
<td>2,882</td>
<td>436</td>
</tr>
<tr>
<td>Net Sales for Other B2B Businesses</td>
<td>1,017</td>
<td>1,266</td>
<td>1,589</td>
</tr>
<tr>
<td>Net Sales for SPEEDA</td>
<td>162</td>
<td>327</td>
<td></td>
</tr>
<tr>
<td>Net Sales for Other B2B Businesses</td>
<td>1,037</td>
<td>1,288</td>
<td></td>
</tr>
</tbody>
</table>

Unit: JPY MM
Consolidated EBITDA (excl. Quartz) saw solid growth at +31% YoY.

- Consolidated EBITDA (excl. Quartz) is calculated as Consolidated EBITDA minus EBITDA for Quartz.
- Other EBITDA not attributable to the reportable segments has been omitted from the chart. Therefore, the sum of each business’s EBITDA does not necessarily match the consolidated EBITDA figures.
- Financials for MIMIR, acquired in 2020, are included as part of SPEEDA since May 2020.
- Financials for Quartz have been excluded from the scope of consolidation since November 2020.
Highlights for:

SPEEDA
MRR increased by +15% YoY.

- **MRR (Monthly Recurring Revenue):** revenue recurring on a monthly basis that excludes any one-off payments by customers such as initial cost.
- **MRR figure includes both the domestic and the overseas businesses.**

### SPEEDA MRR

<table>
<thead>
<tr>
<th>Year</th>
<th>MRR (JPY MM)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>20</td>
</tr>
<tr>
<td>2012</td>
<td>29</td>
</tr>
<tr>
<td>2013</td>
<td>50</td>
</tr>
<tr>
<td>2014</td>
<td>76</td>
</tr>
<tr>
<td>2015</td>
<td>109</td>
</tr>
<tr>
<td>2016</td>
<td>155</td>
</tr>
<tr>
<td>2017</td>
<td>213</td>
</tr>
<tr>
<td>2018</td>
<td>273</td>
</tr>
<tr>
<td>2019</td>
<td>346</td>
</tr>
<tr>
<td>2020</td>
<td>421</td>
</tr>
<tr>
<td>2021</td>
<td>485</td>
</tr>
</tbody>
</table>
Managed to stop the churn rate from deteriorating any further. Will aim to bring the rate down to 1.0% within 2021.
Expert Research business developing steadily, recording growth at +24% YoY.

- Internal transactions between segments are included.
- Financials for MIMIR, acquired earlier in 2020, are included as part of SPEEDA since May 2020.
EBITDA Margin decreased by around 5.5 percentage points due to investments into the Expert Research business.

Expenses are more concentrated towards the second half of the year, and the full-year EBITDA margin is expected to be at around 30% (36.3% in FY2020).

Financials for MIMIR, acquired earlier in 2020, are included as part of SPEEDA since May 2020.
Highlights for:

Other B2B Business
FORCAS MRR growing steadily at a rate of +33% YoY.

- MRR (Monthly Recurring Revenue): revenue recurring on a monthly basis that excludes any one-off payments by customers such as initial cost.
- MRR from December 2020 onwards includes FORCAS Sales’ MRR.
Net sales growing steadily at +33% YoY.

- Internal transactions between segments are included.

![Net Sales Growth Chart]

- FORCAS Net Sales
- INITIAL Net Sales

Unit: JPY MM
EBITDA recorded a marginal increase YoY.

→ Due to investments earmarked towards the further growth of FORCAS, the segment is expected to be in the red for the full-year FY2021.

<table>
<thead>
<tr>
<th></th>
<th>Q1 2019</th>
<th>Q1 2020</th>
<th>Q1 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>EBITDA for Other B2B Businesses</td>
<td>-22</td>
<td>5</td>
<td>12</td>
</tr>
</tbody>
</table>

Unit: JPY MM
Sony Marketing:
FORCAS helped double the number of leads

- Increased efficiency of inside sales operations by completing preliminary research using only the company data from FORCAS
- Facilitated cooperation between field and inside sales teams by flagging target companies
- Improved the results of outbound sales by using MA tools and optimising the product pitch for each target company
- Utilized FORCAS’ original and convenient company features: “foreign-funded company”, “company expanding into North America”, “company expanding into Asia”
- Optimized outbound sales processes to be in line with current resourcing by using FORCAS’s scores.

Sony Marketing successfully leveraged data to build and optimise their customer-focused operations, seeing a more than two-fold increase in the number of leads

For details, refer to the “Cases” section of FORCAS’s official website (Japanese only)
A capital and business alliance with Chira-CEO aims to facilitate access to key people in target companies.

About Chira-CEO

A Sales Tech service that facilitates the process of scheduling business meetings with key decision makers, resolving issues with lead acquisition faced by B2B companies.

- Messaging between registered decision makers
- Online presentation events for decision makers
- Introduction of decision makers and other support

These services and more make it much easier to acquire online leads via key decision makers.

For details, see "FORCAS Partners with Business Executive matching service 'Chira CEO' to Offer a Key Person Approach Plan from Late May" (Japanese only)
Highlights for:

NewsPicks
MRR expanded at a steady +38% YoY.

- Looking at QoQ results, MRR from individual users increased marginally, while MRR from corporate users drove growth with a steady uptrend.

- As part of a natural correction following the surge in annual plan subscriptions last year, MRR from individuals is expected to decrease temporarily in Q2 2021.

- MRR (Monthly Recurring Revenue): revenue recurring on a monthly basis that excludes any one-off payments by customers such as initial cost.
- MRR is a total for individual and corporate users.
The momentum seen in Q4 2020 for net sales in the Advertising Business also continued in Q1.

➔ Share of net sales from video advertisements (launched in 2018) increased.

➔ Due to the effects of seasonality, advertising sales are expected to decrease in Q2 as usual, but the figures have been higher compared to 2020.
Driven by Advertising, net sales were up by +54% YoY, maintaining high growth rate.

- **Advertising Net Sales**
- **Paid Subscriptions Net Sales**
- **Other Businesses Net Sales**

Unit: JPY MM

- Internal transactions between segments are included.
- Other Businesses include publishing, NewsPicks Newschool, and consulting.
EBITDA increased more than 2.5 times YoY due to a large increase in sales.

➔ Additional investments to be directed towards mid-to-long term growth in the Paid Subscriptions business from Q2 onwards.

EBITDA Margin

Q1 2019: 17.6%
Q1 2020: 9.6%
Q1 2021: 16.7%

EBITDA for NewsPicks

Unit: JPY MM

Q1 2019: 179 JPY MM
Q1 2020: 121 JPY MM
Q1 2021: 324 JPY MM
Appendix
Reasons for Change

- Up until now, some transactions overlapped between SPEEDA and NewsPicks, but due to their insignificance in monetary terms, Uzabase’s disclosures still showed the gross MRR.

- However, this overlap is anticipated to grow in the future due to various collaborative projects involving NewsPicks, such as the FORCAS Sales × NewsPicks initiative. As such, Uzabase has deemed that the disclosure of the net MRR will be a more appropriate and accurate representation of the company’s transactions, and will switch to that format going forward.

Past figures consolidated MRR will change as per the table below:

<table>
<thead>
<tr>
<th>Unit: JPY MM</th>
<th>End-Dec 2019</th>
<th>End-Mar 2020</th>
<th>End-June 2020</th>
<th>End-Sep 2020</th>
<th>End-Dec 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Before (Gross)</td>
<td>696</td>
<td>725</td>
<td>793</td>
<td>821</td>
<td>842</td>
</tr>
<tr>
<td>After (Net)</td>
<td>694</td>
<td>724</td>
<td>792</td>
<td>819</td>
<td>840</td>
</tr>
<tr>
<td>Change (Intercompany Eliminations)</td>
<td>-1</td>
<td>-1</td>
<td>-1</td>
<td>-1</td>
<td>-1</td>
</tr>
</tbody>
</table>
Appendix: 3 Core Assets Shared by Each Product

**Expert Network**
- Comments from NewsPicks’ ProPickers
- Expanded significantly through acquisition of MIMIR and partnership with GlobalWonks

**Data**

<table>
<thead>
<tr>
<th>S P E E D A</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Listed/Private</td>
<td>Over 9 Million</td>
</tr>
<tr>
<td>Companies</td>
<td></td>
</tr>
<tr>
<td>Industry/Trend</td>
<td>Over 3,000</td>
</tr>
<tr>
<td>Reports</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FORCAS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Listed/Private</td>
<td>Over 1.4 Million</td>
</tr>
<tr>
<td>Companies</td>
<td></td>
</tr>
<tr>
<td>Unique Features of</td>
<td>Over 1,390</td>
</tr>
<tr>
<td>Companies</td>
<td></td>
</tr>
<tr>
<td>S P E E D A</td>
<td></td>
</tr>
<tr>
<td>New company</td>
<td></td>
</tr>
</tbody>
</table>

**Technology**

Building the team and infrastructure for one-stop collaboration within Uzabase Group

- CTOs and highly-skilled engineers who can improve the technological quality of products
- “Uzabase Fellows” — 9 engineers

Uzabase intends to further bolster its engineering team in 2021 by hiring at least 50 more engineers

- Original data on startups in Japan
- Data on software services used by Japanese companies, their disclosures and job ads—analyzed and visualized

29
Appendix: Relationship between core assets and products

These 3 Core Assets are leveraged to provide the optimum product to match client needs.

### Core Assets
- Expert Network
- Data
- Technology

### Products
- S P E E D A
- FORCAS
- INITIAL
- incubation suite
- NEWS PICKS

### Customer Needs
- Financial and business management strategy
- Sales and marketing
- Startup investment and partnerships
- Development of new businesses
- Business news
- Organizational strategy
- New services
- New customer needs
Business model with a subscription-based revenue stream.

- **Financial Institutions**: include banks and brokerage firms, audit firms, and M&A advisory firms.
- **Business Corporations**: include general electrical manufacturers, general contractors, as well as firms in real estate, pharmaceuticals, biotechnology, infrastructure, telecom, and IT industries.

---

**Data Sources**

- **Data Suppliers**: Nihon Keizai Shimbun, Nikkei, The Economic Research Institute, Morningstar, etc.
- **In-House Resources**: Analysts and editors in Japan and Asia

**Financial Data, Statistics, etc.**

- **Data Suppliers**: Financial Data, Statistics, etc.
- **In-House Resources**: Analysts and editors in Japan and Asia

**S P E E D A**

- **Listed/Private Companies**: More than 9 Million Global Listed Companies & Private Companies (Japan/Asia)
- **Original Content**: More than 3,000 industry and trends reports
- **Experts**: More than 10,000 (Japan), More than 20,000 (Global)

**Provision of Services**

- **Monthly Fee (incl. one-off payments)**

**End-users**

- **MRR**: 485 MYM
- **Financial Institutions**: 44%
- **Business Corporations**: 56%

---

- Financial Institutions include banks and brokerage firms, audit firms, and M&A advisory firms.
- Business Corporations include general electrical manufacturers, general contractors, as well as firms in real estate, pharmaceuticals, biotechnology, infrastructure, telecom, and IT industries.

*As of March 31, 2021*
Appendix: NewsPicks Business Model

Business model with two revenue streams: Subscriptions and Advertising.

Data Sources
- Media
  - The Wall Street Journal
  - WSJ
  - Reuters
  - Business Insider
  - Forbes
  - and more...

- Expert Insights
  - Original Content

- In-House Resources
  - Original Content

- Curated Media (External)
  - More than 100 media sources

End-Users
- Provision of Services
- Monthly Fee
- Ad Revenue
- Membership (Total)
  - 6.17M
- Paid Subscribers
  - 181K

Clients
- Advertisers

Provision of Services

- Business News
- News Commentary

- Comments
  - More than 180K posts/mo.

- Original Content
  - More than 230 articles/mo.

- The content includes both articles and video feeds.
- All figures shown are as of March 31, 2021.
- The number of Paid Subscribers is the sum of individual and corporate members.
### Consolidated — Quarterly Results

#### Net Sales

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Sales</td>
<td>2,847</td>
<td>2,818</td>
<td>2,808</td>
<td>4,048</td>
<td>3,171</td>
<td>3,182</td>
<td>3,583</td>
<td>3,871</td>
<td>3,965</td>
</tr>
</tbody>
</table>

#### EBITDA

<table>
<thead>
<tr>
<th></th>
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<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>EBITDA</td>
<td>-179</td>
<td>-349</td>
<td>-304</td>
<td>421</td>
<td>-42</td>
<td>-61</td>
<td>499</td>
<td>522</td>
<td>837</td>
</tr>
</tbody>
</table>

*All monetary amounts are truncated values.*
Appendix: Consolidated (excl. Quartz) – Quarterly Results

- Net Sales
- EBITDA

All monetary amounts are truncated values.
Consolidated EBITDA (excl. Quartz) is calculated as Consolidated EBITDA minus EBITDA for Quartz.
Appendix: SPEEDA – Quarterly Results

- EXPERT RESEARCH Net Sales
- SPEEDA Net Sales
- EBITDA

![Bar chart showing quarterly results for EXPERT RESEARCH Net Sales, SPEEDA Net Sales, and EBITDA from Q1 2019 to Q1 2021.]

<table>
<thead>
<tr>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Sales</td>
<td>1,041</td>
<td>1,107</td>
<td>1,165</td>
<td>1,228</td>
<td>1,289</td>
<td>1,355</td>
<td>1,391</td>
<td>1,473</td>
<td>1,596</td>
</tr>
<tr>
<td>EBITDA</td>
<td>416</td>
<td>409</td>
<td>398</td>
<td>372</td>
<td>513</td>
<td>536</td>
<td>503</td>
<td>447</td>
<td>547</td>
</tr>
</tbody>
</table>

- All monetary amounts are truncated values.
## Appendix: Other B2B Businesses — Quarterly Results

<table>
<thead>
<tr>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Sales</td>
<td>163</td>
<td>198</td>
<td>235</td>
<td>274</td>
<td>330</td>
<td>335</td>
<td>355</td>
<td>400</td>
<td>438</td>
</tr>
<tr>
<td>EBITDA</td>
<td>-22</td>
<td>-30</td>
<td>-39</td>
<td>-51</td>
<td>5</td>
<td>5</td>
<td>-9</td>
<td>-13</td>
<td>12</td>
</tr>
</tbody>
</table>

- All monetary amounts are truncated values.
## Appendix: NewsPicks — Quarterly Results

- **Advertising Net Sales**
- **Paid Subscriptions Net Sales**
- **Other Businesses Net Sales**
- **EBITDA**

All monetary amounts are truncated values.

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Sales</strong></td>
<td>1,019</td>
<td>875</td>
<td>870</td>
<td>1,424</td>
<td>1,267</td>
<td>1,248</td>
<td>1,551</td>
<td>1,882</td>
<td>1,945</td>
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<tr>
<td><strong>EBITDA</strong></td>
<td>179</td>
<td>-45</td>
<td>-47</td>
<td>196</td>
<td>121</td>
<td>-38</td>
<td>286</td>
<td>122</td>
<td>324</td>
</tr>
</tbody>
</table>
## Consolidated Profit and Loss (Actuals)

(Units: JPY MM)

<table>
<thead>
<tr>
<th>Category</th>
<th>Q1 2019</th>
<th>Q1 2020</th>
<th>Q1 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Sales</td>
<td>2,847</td>
<td>3,171</td>
<td>3,965</td>
</tr>
<tr>
<td>Net Sales Growth Rate</td>
<td>91%</td>
<td>11%</td>
<td>25%</td>
</tr>
<tr>
<td>SPEEDA</td>
<td>1,037</td>
<td>1,288</td>
<td>1,589</td>
</tr>
<tr>
<td>Other B2B</td>
<td>162</td>
<td>327</td>
<td>436</td>
</tr>
<tr>
<td>NewsPicks</td>
<td>1,017</td>
<td>1,266</td>
<td>1,938</td>
</tr>
<tr>
<td>Quartz</td>
<td>629</td>
<td>289</td>
<td>-</td>
</tr>
<tr>
<td>EBITDA</td>
<td>-179</td>
<td>-42</td>
<td>837</td>
</tr>
<tr>
<td>EBITDA Margin</td>
<td>-</td>
<td>-</td>
<td>21%</td>
</tr>
<tr>
<td>Operating Profit</td>
<td>-380</td>
<td>-263</td>
<td>739</td>
</tr>
<tr>
<td>Operating Profit Margin</td>
<td>-</td>
<td>-</td>
<td>19%</td>
</tr>
<tr>
<td>Ordinary Profit</td>
<td>-395</td>
<td>-317</td>
<td>677</td>
</tr>
<tr>
<td>Ordinary Profit Margin</td>
<td>-</td>
<td>-</td>
<td>17%</td>
</tr>
<tr>
<td>Net Profit Attributable to Parent Company Shareholders</td>
<td>-296</td>
<td>-473</td>
<td>482</td>
</tr>
<tr>
<td>Net Profit Margin Attributable to Parent Company Shareholders</td>
<td>-</td>
<td>-</td>
<td>12%</td>
</tr>
</tbody>
</table>

Internal transactions between segments are excluded.
### Consolidated Balance Sheet Comparison

(Unit: JPY MM)

<table>
<thead>
<tr>
<th></th>
<th>End-2020</th>
<th>Q1 2021</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td>9,226</td>
<td>9,579</td>
<td>352</td>
</tr>
<tr>
<td>(Cash and Deposits)</td>
<td>7,584</td>
<td>7,443</td>
<td>-141</td>
</tr>
<tr>
<td><strong>Non-current assets</strong></td>
<td>6,600</td>
<td>6,524</td>
<td>-76</td>
</tr>
<tr>
<td>Deferred assets</td>
<td>87</td>
<td>78</td>
<td>-8</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>15,915</td>
<td>16,182</td>
<td>267</td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td>5,222</td>
<td>5,383</td>
<td>160</td>
</tr>
<tr>
<td>Non-current Liabilities</td>
<td>3,573</td>
<td>3,187</td>
<td>-386</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>8,796</td>
<td>8,570</td>
<td>-225</td>
</tr>
<tr>
<td>(Interest-Bearing Liabilities)</td>
<td>4,308</td>
<td>4,167</td>
<td>-140</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>7,118</td>
<td>7,611</td>
<td>493</td>
</tr>
</tbody>
</table>
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For more information on financial records, refer to the full "FY12/2021 1Q Financial Report (Consolidated)"

UZABASE
Disclaimer

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The information disclosed in this material and projections for future performance are based on the data and information available at the time when this material was composed, and may contain uncertainties.

Please be aware that actual future performance and results may differ significantly from projections due to various factors.